

2022/23 Business Plan and Budget

Quarter 4 update



CITY OF
ADELAIDE

ARBOR LANE

experience
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Glossary of Terms

Strategic Annual Priorities	Projects or services committed to by Council for delivery in the annual Business Plan and Budget.	Practical Completion	The practical completion phase of a project, where works are completed to a point where an area/asset is open and created in our asset system. Depreciation commences at this point.
Service	Essential local government services that meet community need, expectation and legislated requirements. Thirteen community services enable delivery of the Strategic Plan.	On Hold	Project status indicating a decision of Executive or Council is required and cannot proceed until a decision is reached.
Commercial activity	Activities provided to the community that generate income, including parking, North Adelaide Golf Course and the Adelaide Town Hall.	Capital project	A long term project to establish, develop, improve or renew a capital asset.
Major project	Significant works of a capital nature that are over the prudential limit, multi-year or have significant grant funding.	Strategic project	Project that supports the delivery of the Strategic Plan. They are generally 'once off' activities that have been prioritised to be delivered in a specific timeframe. Strategic Project budgets are operational in nature (not capital) and are aligned to a relevant service.
New and upgrade	Works of a capital nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.	Retimed	Deliberate change of timing of a project into a future year based on an agreed decision.
Renewal	Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.	Reclassification	A change of a project categorisation to reflect the scope, nature, size or funding source of a projects (e.g. Renewal to Major Project).
Design Only	Projects for which only the design phase will be undertaken in the current year, with construction occurring in another financial year.	Reallocation	Reallocation of funds from one source to another.
Plan/Design	The planning and design phase of a project, which includes activities such as project planning and technical design.	Financial Indicators	Measures used to assess Council's financial performance, to guide decision making on major projects, and ensure continued financial sustainability.
Build/Construct	The build and construction phase of a project, which includes activities such as tendering, and constructing/creating an asset.	Subsidiaries	Established by Council under Section 42 of the Local Government Act 1999 that operate under independent boards or organisations that City of Adelaide either operates or supports.

Kaurna Acknowledgement

City of Adelaide tampendi, ngadlu Kaurna yertangga banbabanbalyarnendi (inbarendi). Kaurna meyunna yaitya mattanya Womma Tarndanyako. Parnako yailtya, parnuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kaurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi. Kumarta yaitya miyurna iyangka yalaka ngadlu tampinhi.

City of Adelaide acknowledges the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.

Contents

3 – 5

Introduction

Kaurna Acknowledgement, City & Community Profiles

6 – 10

Delivery against our Commitments

Strategic Annual Priorities, Community Services Quarter Highlights, Commercial Services Quarter Highlights

11 – 37

Capital Program Status Reports

Major Projects, New & Upgrade, Renewals

38 – 47

Strategic Projects Status Update

48 – 51

Financial Statements

Financial Summary, Financial Indicators, Treasury Report

52 – 53

Subsidiary Reports

City Profile

Kaurna Heritage

Adelaide is located on the traditional Country of the Kaurna people. The main square in the heart of the city is known as Victoria Square/Tarntanyangga, which means Red kangaroo dreaming. Similarly, the river is named River Torrens/Karrawirra Parri, reflecting the Kaurna name meaning Redgum forest. All 29 parks and significant heritage sites across the city and Park Lands have been assigned a Kaurna name.

City in a Park

Adelaide's design is the creation of Colonel William Light, who set out to shape a city of the future that celebrated its natural surrounds. Covering over 760 hectares, the Adelaide Park Lands are Australia's biggest backyard. Residents and visitors alike can enjoy healthy and balanced living through sport and exercise, recreation and relaxation. Our parks and six city squares all boast a variety of different features and facilities.

Sources: 2019 - 2021 City of Adelaide Data
2021 Tourism Research Australia
City of Adelaide Community Profile – profile.id
City of Adelaide Economic Profile – economy.id
City of Adelaide Business by Industry – economy.id
List of Tallest Buildings in Adelaide – Wikipedia
How some of SAs Oldest Buildings have been uncovered – environment.sa.gov.au



15.57sqkm
LAND AREA



15 MINS
FROM CITY TO AIRPORT



HOLY TRINITY CHURCH
OLDEST BUILDING



14,660
PRIVATE DWELLINGS



321,500
DAILY VISITORS



1.2 million
DOMESTIC AND INTERNATIONAL VISITORS



148,639
LOCAL JOBS



25,551
CITY RESIDENTS



11,519
BUSINESSES



CROWNE PLAZA HOTEL
TALLEST BUILDING



643
PUBLIC ART INSTALLATIONS



95
LIVE MUSIC VENUES



878
PLACES TO EAT AND DRINK



\$20.9b
GROSS REGIONAL PRODUCT

Community Profile

A Place for Everyone

Each day, the city centre bustles with an increasing number of users attracted to the city's increasing connectivity, students attending some of the world's most acclaimed tertiary institutions and domestic and international visitors drawn by the abundant visitor experiences.

Live, Work & Study

Adelaide is a city for people of all ages and abilities to explore, with a wide range of sports and recreation, schools, universities, libraries and community centres that bring people together to learn and converse. There is so much to experience beyond the office or classroom, from local fresh food markets, international sporting events and world-renowned arts festivals.



36%

SPEAK A LANGUAGE
OTHER THAN ENGLISH



11,372

RESIDENTS BORN
OVERSEAS



20 – 24

LARGEST AGE GROUP



19%

RESIDENTS VOLUNTEER



45%

BACHELOR OR HIGHER
DEGREE QUALIFICATION



12,640

EMPLOYEED FULL OR
PART TIME



50%

HOUSEHOLDS ARE
RENTERS



53%

HIGH DENSITY
HOUSING



23%

ATTEND UNIVERSITY



6,922

WORK & LIVE IN THE
CITY



26%

ONE OR MORE HEALTH
CONDITIONS



8%

HOUSEHOLDS ARE
COUPLES WITH
CHILDREN



**Delivery against
our commitments**

2022/23 Strategic Annual Priorities

In the Business Plan and Budget Council has committed to deliver the following Annual Priorities:

Outcome 1

Thriving Communities

Council will create a city that is welcoming, inclusive and accessible to all.

- Deliver the next generation Adelaide Free Wi-Fi network to support and improve digital access and connectedness to our community
- Develop a policy position on micromobility to enhance our advocacy on emerging modes of transport

Outcome 2

Strong Economies

Council will champion a robust and diversified economy where innovation and low costs support growth and investment.

- Deliver a new innovative Experience Adelaide visitor centre and city-wide digital visitor experience
- Review and streamline the Community Land Management Plans to support the unique values, use and management of our Park Lands
- Activate key precincts by working with businesses to reinvigorate main streets, encouraging people back into the city

Outcome 3

Dynamic City Culture

Council will continue to create a beautiful, diverse city that celebrates its natural, cultural and built heritage.

- Grow and expand future event opportunities by developing event infrastructure
- Undertake a trial to provide information on the history of Council and the Adelaide Town Hall

Outcome 4

Environmental Leadership

Council will be a leader in responding to climate change and support our community and businesses to be resilient in the face of environmental challenges.

- Increase street tree canopy across the city, by trialling new green infrastructure and delivering the Greening Sturt Street West project
- Prepare a Heritage Management Plan for the National Heritage listing of the Park Lands

Outcome 5

Enabling Priorities

Council will continue to work innovatively and collaboratively with partners and the community.

- Implement an Insights Strategy that focuses on a holistic approach to how we collect, analyse and report on what we have heard and what we know
- Establish two new commercial opportunities which expand Council's revenue streams
- Implement Service Performance Measures to monitor efficiency and identify opportunities for improvement

Community Services Quarter Highlights

Sharing the status, delivery and outcomes of Community Services.

Service	Quarter 4 Update
Arts, Culture and Events	<ul style="list-style-type: none"> • Events and activations of note this quarter that were supported included the Adelaide Equestrian Festival (over 37,000 patrons), Festival of Footy (over 80,000 patrons) and SA History Festival (which included marketing alongside 38 Council registered events)
Community Planning and Development	<ul style="list-style-type: none"> • Reconciliation Committee discussed the Stretch Reconciliation Action Plan, NAIDOC Week, Voice to Parliament, Kids on Country and Kaurna Voices/Cultural Mapping • Formal support for the Yes voice to State Parliament on the Voice to Parliament. • Support for homeless and vulnerable people continued through the ongoing collaboration with SA Housing Authority, establishment of a local government sector group and support for State Government code blue announcements. Initial works to develop new policy so strategic intent for both housing and homelessness is clear • Access and Inclusion Panel considered a review and interim extension to the Disability Access and Inclusion Plan in alignment with State Government changes
Community Safety	<ul style="list-style-type: none"> • Safer City Action Plan ongoing delivery, with a focus on preventing discrimination and positive bystander intervention and hosting of gendered assessment safety focus groups and anti-ableism training
Economic Planning and Growth	<ul style="list-style-type: none"> • Economic Profile developed to inform the Strategic Plan Review Project 2024-2028 • Residential housing and growth initiatives were delivered including advocacy to the SA Parliament's Housing Availability Inquiry and Expert Panel on the Planning System Implementation Review. Research into Land Supply and Population Capacity in the city and North Adelaide was completed • Partnerships with Accor and Expedia to attract intra and interstate visitors delivered
Environmental Sustainability	<ul style="list-style-type: none"> • Climate Action Plan 2022-2025 endorsed and commenced implementation • Sponsored the first green building day to be held in South Australia at U City, Adelaide, run by Green Building Council Australia • Electrification campaign undertaken which generated over 6,000 unique website views • Sustainable homes webinar series launched • New partners to Carbon Neutral Adelaide Program included Women's and Children's Health Network, DMAW lawyers, Music SA and TERRESA
Library Services	<ul style="list-style-type: none"> • "Progressive Adelaide" exhibition and State Records & National Archives talk hosted (History Festival event) • AJZ Productions "I am" performances hosted (Dream Big Festival) • "Being Digital" workshops continued with a series for businesses including "Digital marketing skills for business"
Park Lands and Open Space	<ul style="list-style-type: none"> • Draft Master Plan for Victoria Park endorsed for consultation • Community Land Management Plans for Park Lands updated
Parking	<ul style="list-style-type: none"> • Adelaide Oval Event Parking internal review undertaken to ensure the current scheme still meets stakeholder and community needs
Planning Building and Heritage	<ul style="list-style-type: none"> • Noise management program including incentive scheme reviewed • City Skate Park awarded the City of Adelaide Prize at the 2023 South Australian Architect Awards

Community Services Quarter Highlights

Sharing the status, delivery and outcomes of Community Services.

Service	Quarter 4 Update
Property Management and Development	<ul style="list-style-type: none">• Market Square construction initiated with demolition works alongside modifications made to Central Market UPark and further site establishment works undertaken at Grote Street and Gouger Street.• EOI process for redevelopment of the Bus Station completed with Renewal SA announced as the preferred proponent
Resource Recovery and Waste Management	<ul style="list-style-type: none">• Installation of custom-made recycling rails to four public city bins (Paul Kelly Lane, Exchange Place and Grenfell Street)• Kerbside collection service audit completed
Sports and Recreation	<ul style="list-style-type: none">• Six Winter seasonal hire agreements commenced at Victoria Park / Pakapakanthi with 98 separate activations occurring through these agreements• Southeast Park Lands Walking Tour conducted highlighting free sport, fitness and recreation facilities and culminating in a free Disc Golf come and try activity for 22 newly arrived university students• Park Lands sport and recreation permits (eight total) – four casual hire permits, two PT permits, two annual permits• Community Impact Grants awarded to Tennis Seniors Association SA (\$4,500) and Adelaide Archery Club (\$12,500)• Winter Rewards retention strategy rolled out at Adelaide Aquatic Centre to retain Swim School members during the winter months which so far has helped keep membership numbers at 3000+• Adelaide Aquatic Centre membership numbers also holding firm after summer marketing campaign. We have been able to hold this number at 1,400 over the last 6 months
Streets and Transportation	<ul style="list-style-type: none">• Inspector roles embedded into City Operations

Commercial Activities Quarter Highlights

Sharing the status of the delivery and performance of our commercial activities.

Service	Quarter 4 Update
Parking	<ul style="list-style-type: none"> • License Plate Recognition has now been activated on UPark Plus which enables customers to enter and exit without interacting with the car park hardware delivering a “windows up” parking experience • Intercom replacement underway to enhance reliability, efficiency, and customer experience • Migration of online booking to QR technology commenced and initial testing complete • Tender for replacement of all On-Street parking machines progressed to final stages
<i>Risk and Opportunities</i>	<ul style="list-style-type: none"> • Market Square redevelopment has resulted in a loss of 260 parking bays in precinct UParks, which requires monitoring and management to balance availability and commercial return (Grote, Market, Andrew). Analysis of on-street parking utilisation in the Market Precinct is also underway to decide if any action required to ensure availability for short term market shoppers • Full machine renewal/replacement for on-street parking machines must occur by 30 June 2024 due to decommissioning of the 3g network bringing existing machines to end of life. Significant change will be experienced with solution likely to be ticketless and cashless making change management vital • Park Adelaide App and associated sensors also impacted by decommissioning of the 3g network • Replacement options being actively investigated however service availability may be impacted in the second half of FY23/24 • Actively engage the market to seek opportunities to enter new lease and/or management agreements to grow business revenue/profits.
North Adelaide Golf Course	<ul style="list-style-type: none"> • Mini Golf business case completed and presented to Council • New business strategy under development to align with the Australian Golf Strategy and provide guidance over the next four years
<i>Risk and Opportunities</i>	<ul style="list-style-type: none"> • Continue to invest in course improvements to drive participation and financial sustainability. • Continue planning for Mini Golf and commence detailed design for Clubhouse Renewal.
Adelaide Town Hall (ATH)	<ul style="list-style-type: none"> • A new price focussed campaign for Wedding Ceremonies in the Meeting Hall commenced • A free ATH Organ Concert was held featuring local organist Josh Van Konkelenberg which attracted over 750 patrons and TV media coverage • Concerts held by Adelaide Symphony Orchestra (ASO), Musica Viva and Candlelight Concerts were all well attended. • New marketing campaign launch with Wedded Wonderland, an Australian wide digital media publication
<i>Risk and Opportunities</i>	<ul style="list-style-type: none"> • Upcoming façade works impact on bookings and use of balcony and delays to internal upgrades for bathrooms and dressing room upgrades. • New marketing plan designed to increase bookings



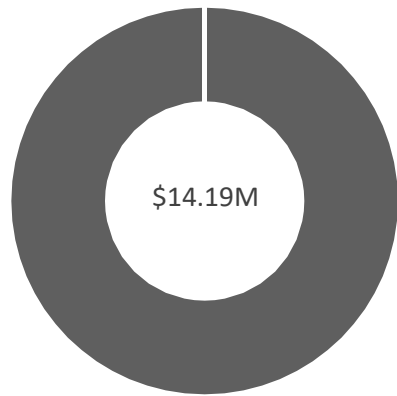


Capital Program

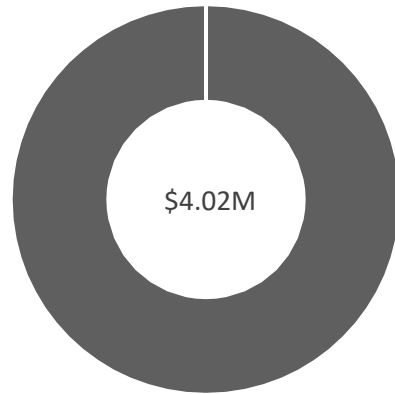
Capital Program Summary

The following graphics show the overall status of our capital program delivered for the previous quarter.

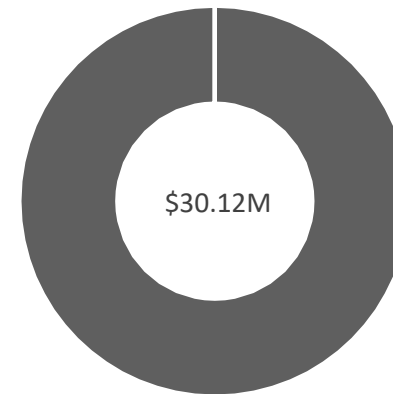
Major Projects



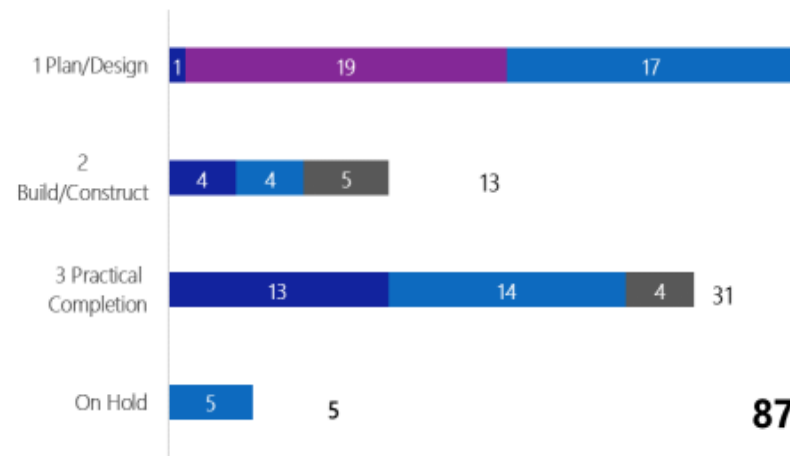
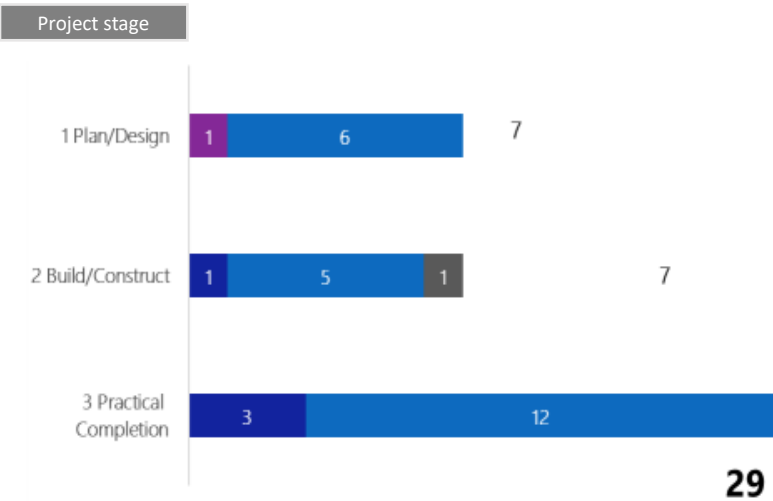
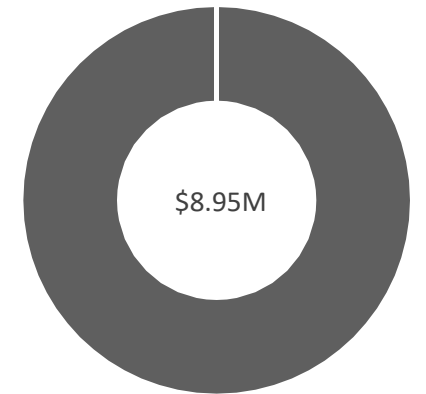
New and Upgrade



Renewals



Corporate Overhead



Project Type ● Construct ● Design ● Design and Construct ● Other

Project deliverable for current Financial Year

Major Projects

Major Projects are significant works of a capital nature that are over the prudential limit, multi-year or have significant grant funding.

Quarter Summary

57% of our projects are on time and on budget. Several projects have expanded their delivery into next year, resulting in additional carry forwards. The fourth quarter has seen further progress in the delivery of Major Projects.

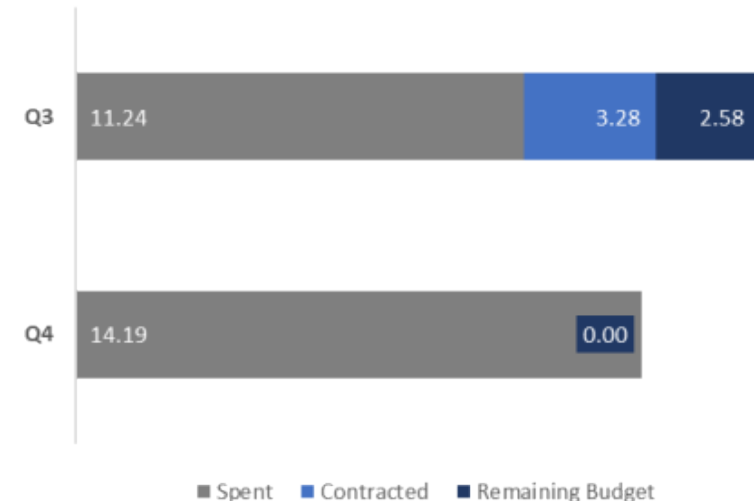
- Central Market Arcade Redevelopment: Main demolition and construction works commenced late May 2023
- Cycling Infrastructure: Bonython Park shared path, Fitzroy/Robe Terrace shared path, Rundle Park and South Terrace projects completed
- Refurbishment of southern Moonta Street gateway has been completed and the Zebra crossing installation at Gouger Street, linking Moonta Street and Field Street is now substantially complete
- City Safe CCTV Network Upgrade (City Deal): Installation and commissioning of the Video Management System have been completed, including the transition of camera control units
- Market to Riverbank – Pitt Street - Tenders closed, evaluations to commence from mid-July

More detailed status updates are available in the status update section on the following pages.

Expenditure Summary Graph:

The annual forecast expenditure has decreased by \$2.93M from the 22/23 Q3 budget of \$17.12M to a revised budget of \$14.19M. This is due to re-timing of works between financial years of \$4.19M, offset by additional grant interest of \$0.07M (Market to Riverbank - Bentham and Pitt Street, Events Infrastructure Rymill Park, Rymill Lake/Murlawirrapurka (Park 14) Upgrade project, Paxton's Walk Revitalisation and Park 27B Community Sports Building Redevelopment), a re-allocation of savings from completed New/Upgrade projects to Major Projects of \$0.6M and an increase to the Major Project's renewal component from savings in Renewal projects of \$0.6M (carried forward).

2022/23 Expenditure Summary (\$ Millions)



Major Projects Summary of Financial Changes

The following table shows a summary of projects, budgets, financial changes and whole of life budgets for Major Projects

Change Drivers

- 🕒 Retimed
- ⬇️\$ Saving
- % Interest

Project	2022/23							Full Project Budget as of this quarter			
	Adopted Budget \$'M	Q1 Review \$'M	Q2 Review \$'M	Q3 Review \$'M	Preliminary Actuals \$'M	Quarterly Change \$'M	Change Driver	2021-22 Actuals \$'M	Q4 Review \$'M	Future expenditure \$'M	Whole of Life \$'M
Central Market Arcade Redevelopment	11.44	11.44	11.44	1.00	1.00	-		-	1.00	30.92	31.92
North-South Bikeways*	1.79	2.17	2.17	0.54	0.10	-0.44	🕒	3.84	0.10	3.00	6.94
City Deal – City Safe Network Upgrade*	2.39	2.82	2.82	2.30	1.99	-0.31	🕒	1.12	1.99	2.68	5.79
Cycling Infrastructure*	1.46	3.04	3.34	3.34	3.19	-0.15	⬇️\$	2.99	3.19	-	6.18
Market to Riverbank - Pitt St*	4.61	5.06	3.72	3.19	2.97	-0.22	🕒 %	2.71	2.97	2.13	7.81
Moonta Street Reinvigoration*	0.47	0.47	0.47	0.43	0.43	-		3.55	0.43	0.04	4.02
Mainstreet Improvements (Hutt St Entry Statement and Melbourne St Improvement)*	4.00	4.00	0.06	0.22	0.21	-0.00	🕒	-	0.21	3.79	4.00
Park 27b – Community Sports Building Redevelopment *	-	-	0.11	0.14	0.01	-0.12	🕒%	-	0.01	2.05	2.06
Paxton's Walk Revitalisation*	2.13	2.10	2.11	2.13	1.65	-0.49	🕒%	0.10	1.65	0.49	2.24
Rymill Lake/Murlawirrapurka (Park 14)* Upgrade	4.57	4.84	1.28	1.31	0.29	-1.02	🕒%	0.17	0.29	4.62	5.08
Greening Sturt St West*	0.47	0.47	0.47	0	0.01	0.01	🕒	0.03	0.01	0.46	0.50
Previously Completed Projects											
City Skate Park*	-	0.20	0.21	0.21	0.21	0		3.40	0.21	-	3.61
Events Infrastructure Rymill Park*	2.87	2.31	2.31	2.31	2.12	-0.19	⬇️\$	0.80	2.12	-	2.92
Total	36.20 M	38.92	30.51	17.12	14.19	-2.93		18.71	14.19	50.18	83.08

* Grant funding associated with project

Major Projects

Legend

- ◆ indicates that the project is no longer on track or budget
- ▲ indicates that the project has risks that are being managed and may exceed budget or time
- indicates that the project timeline, delivery and budget are on track

Project	Description	Q4 Review \$'M	Status	Stage	Est. Completion	Status Update
Central Market Arcade Redevelopment	<p>Market Square is a joint venture between ICD Property and the City of Adelaide. It incorporates new residences, commercial office, retail, premium hotel, childcare and public spaces together with an expansion of the Adelaide Central Market.</p> <p>ICD Property has appointed Multiplex as the builder for this project, with a commitment to maintaining business as usual for the Adelaide Central Market and the surrounding precinct throughout construction.</p> <p>The redevelopment has commenced mid 2022 with construction anticipated over a period of three and a half years.</p> <p>The completed project will infuse new energy into the entire market district and ensure the district remains as the centre of food and beverages in Australia.</p>	1.00 M	●	Build/ Construct	February 2026	<ul style="list-style-type: none"> • Main demolition and construction works commenced late May 2023. To enable the works, changes within the site and surrounding area have been undertaken. • Modifications to the circulation of UPark Central Market have been made to separate it from the Arcade site being demolished. The car park continues to operate and support Market trade along with surrounding Andrew Street and Grote Street UParks. • Multiplex have fully established the site for the demolition phase with the installation of hoardings on both Grote and Gouger Streets. Further hoardings have been fully installed along the full length of the ground floor of the Eastern Roadway of the Markets as well as within the car park. • Progress is on schedule and the following milestones on track to be met. <ul style="list-style-type: none"> - June to September 2023: Main works demolition. - October 2023 to February 2024: Piling and basement excavation. - March 2024 to February 2026: Main construction works. • The project will be completed in February 2026. The City of Adelaide and ICD Property, with its building partner, Multiplex will continue to work closely with key stakeholders during the redevelopment to mitigate precinct impacts. • As part of the Council Decision in March this year, ICD Property and the City of Adelaide continue to collaborate to manage cost pressures and design improvements, work with stakeholders and contractors to enable major works to commence. Necessary planning approvals will be required for the design changes in line with the above timeframes.

Major Projects

Legend

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Project	Description	Q4 Review \$'M	Status	Stage	Est. Completion	Status Update
City of Adelaide Bikeways (North-South) (five sub-projects)	The North-South Bikeway will build on the existing Frome Bikeway and will connect the existing Rugby/Porter Bikeway in Unley to the Braund Road Bike Boulevard in Prospect.	0.10 M	◆	Build/Construct	May 2024	<ul style="list-style-type: none"> • NS Bikeways update: Project is in the final stages of design with the three remaining sections in review stages with the Department for Infrastructure Transport (DIT). Project Team design due for completion late July 2023 to commence procurement. • Flagging a Red Status due to the current risks affecting the project <ol style="list-style-type: none"> 1. Extension of the Current Deed with DIT and 2. Our forecasted costs currently over our budget. • Meeting with DIT week of the 17th of July to discuss Deed, design and transport queries this will help progress procurement and formalise our costs for delivery. <ol style="list-style-type: none"> 1) Rundle St to North Terrace 2) North Terrace to Victoria Drive 3) Victoria Drive to Albert Bridge.
City Safe CCTV Network Upgrade (City Deal) (2 sub-projects)	CCTV Network Upgrade including purchase of new platform video management system and replacement or upgrade of cameras where required. Project is funded by the Australian Government via the Adelaide City Deals (\$3M) and CoA has committed to spend \$2.8M for Street Lighting LED Renewals as part of the deal.	1.99 M	▲	Build/Construct	September 2023	<ul style="list-style-type: none"> • Installation and commissioning of the Video Management System have been completed, including the transition of camera control units at all SA Police and PSSB locations. The replacement of cameras is now underway.
Cycling Infrastructure (10 sub-projects)	Design and construction of 11 cycling infrastructure projects to improve access, safety and connectivity for bicycle riders within the Council area, prioritised to improve cycling connections to and around Lot 14.	3.19 M	●	Build/Construct	June 2023	<ul style="list-style-type: none"> • Fitzroy/Robe Terrace shared Path - Complete Pending As Constructed Drawings • Bonython Shared Access Path - Project Complete • Rundle Park - Project Complete • South Terrace - Project Complete - Minor defects rectification
Moonta Street	Street upgrade including supply and install of new granite paving, stormwater improvements, and greening. Additional scope agreed to by Minister: Project savings to be provided as funding contribution towards the remediation of the southern Moonta Street Gateway, to cover the costs for the design of a zebra crossing at Gouger St (to link Moonta and Field Streets) and funding contribution towards the construction thereof.	0.43 M	●	Delivery	August 2023	<ul style="list-style-type: none"> • The main Moonta Street streetscape upgrade works were completed in October 2021. Additional scope approved in June 2022 for completion by 30 June 2023 and to be funded from project savings; <ul style="list-style-type: none"> - Refurbishment of southern Moonta Street gateway - COMPLETE - Zebra crossing installation at Gouger Street, linking Moonta Street and Field Street. Substantially COMPLETE (lighting works to be completed around end August 2023)

Major Projects

Legend

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- indicates that the project timeline, delivery and budget are on track

Project	Description	Q4 Review \$'M	Status	Stage	Est. Completion	Status Update
Mainstreet Improvements	<p>Hutt Street Entry Statement Project</p> <p>A \$4M grant agreement has been initiated between DIT and The Corporation of the City of Adelaide, and \$3M funding has been provided for Hutt Street.</p> <p>This project will deliver outcomes to enhance Hutt Street and its surrounds in accordance with the funding agreement requirements.</p>	0.06 M	◆	Plan/ Design	December 2024	<ul style="list-style-type: none"> • Project delayed and at risk of completion by end of FY23/24, as a number of Council-funded projects were brought forward to be delivered in conjunction with this project. This will allow design to be considered in an integrated manner, and to provide construction efficiency. • Expect to finalise design in November 2023 for construction to commence in 2024.
	<p>Melbourne Street Improvement</p> <p>A \$4M grant agreement has been initiated between DIT and The Corporation of the City of Adelaide and \$1M funding has been provided for Melbourne Street.</p> <p>Project objectives are to:</p> <ul style="list-style-type: none"> - provide opportunities for outdoor dining areas through the design and construction of temporary parklets. - design and construct a safer crossing zone for pedestrians at each end of Melbourne Street precinct. - improve street amenity by reviewing and rationalising non-fixed and fixed furniture items along the street for renewal and increase greening/shading opportunities. 	0.16 M	●	Plan/ Design	May 2024	<ul style="list-style-type: none"> • Temporary Parklets have been installed along Melbourne Street. • Public consultation is being developed to provide a safer pedestrian crossing near Ronald McDonald House • Bus stop 4, has proposed options for the new reinstatement location. • Aesthetic Improvements are currently being reviewed with our Assets and Maintenance teams.

Major Projects

Legend

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- indicates that the project timeline, delivery and budget are on track

Project	Description	Q4 Review \$'M	Status	Stage	Est. Completion	Status Update
Market to Riverbank Laneways Upgrade (4 sub-projects)	<p>The Market to Riverbank link project is a joint investment project between the City of Adelaide and the State Government (through Renewal SA) to upgrade Bank Street, Leigh Street, Bentham and Pitt Street.</p> <p>Current Scope: Bentham Street upgrade to kerbless environment with feature decorative concrete, continuation of Market to Riverbank public art outcomes and improvements to greening and lighting. Pitt Street design works.</p>	2.97 M	▲	Build/ Construct	June 2024	<p>PITT STREET</p> <p>Tenders closed, evaluations to commence from Mid-July</p> <p>Continuing with Stakeholder Engagement within the street and surrounding properties.</p>
Park 27b - Community Sports Building Redevelopment	<p>Deliver a new fit for-purpose community sports building that considers current and future sports activation on the adjacent playing fields. Modernising the facility will also allow for the inclusion of unisex changerooms for equal participation and strengthen role of providing a community base for teams, their families and visitors. The City of Adelaide has been granted \$2M to deliver the project.</p>	0.01 M	●	Design Only	February 2024	<ul style="list-style-type: none"> • Sports lighting tender is out for a Design Consultant, for project delivery by 1st March 2024. • Sport Building Project is on hold as per direction from the Executive team. Feasibility assessment of proposed building footprint has been completed.

Major Projects

Legend

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Project	Description	Q4 Review \$M	Status	Stage	Est. Completion	Status Update
Paxton's Walk Revitalisation	The Paxton's Walk Revitalisation project will bring new life to a popular East End pedestrian link, transforming it from a tired and constrained walkway into a vibrant, welcoming, green and accessible place. It will also provide a key link between Adelaide's East End Precinct to the Lot 14 site currently under rejuvenation by Renewal SA.	1.65 M	●	Practical Completion	May 2023	<ul style="list-style-type: none"> • Project completed and opened to public. • Identifying additional opportunities for Paxtons Walk.
Rymill Park/Murlawirrapurka Lake Renewal	This project is the next stage of the Rymill Park Masterplan, seeking to upgrade the Rymill Park Lake and surrounding infrastructure and amenities, including updated access improvements lighting, greening and tree planting. Considering the existing appearance and qualities of the lake, and reinforcing the cultural, historic and social importance of the lake as a place of gathering of families and water-based recreation.	0.29 M	◆	Build/Construct	May 2024	<ul style="list-style-type: none"> • Contract yet to be awarded, with design changes being negotiated to close out procurement process. • Contract award process and site occupation to follow the procurement process. • Red Status is flagged due to a very tight program, with significant risks with weather and events within the Rymill Park Area.
Sturt West Greening	This project is to undertake a greening upgrade along Sturt Street (West). Funding for this project will be applied for through Greener Neighbourhoods Grant. Council will need to contribute in-kind funding contribution.	0.01 M	◆	Cancelled	December 2023	<ul style="list-style-type: none"> • Red Status - This project has been cancelled due to costs exceed available budget and grant application. • Through value management investigations we would not meet the required grant requirements. Council funds to be released in 23/24, Project advocate working with grant owners to consider funds being reallocated to other projects that meet the requirements of the deed.

New and Upgrade

New and Upgrade projects are works of a capital nature that are either introducing new assets or significantly upgrading existing assets, usually by extending the footprint of an asset or increasing the level of service the asset provides.

Quarter Summary

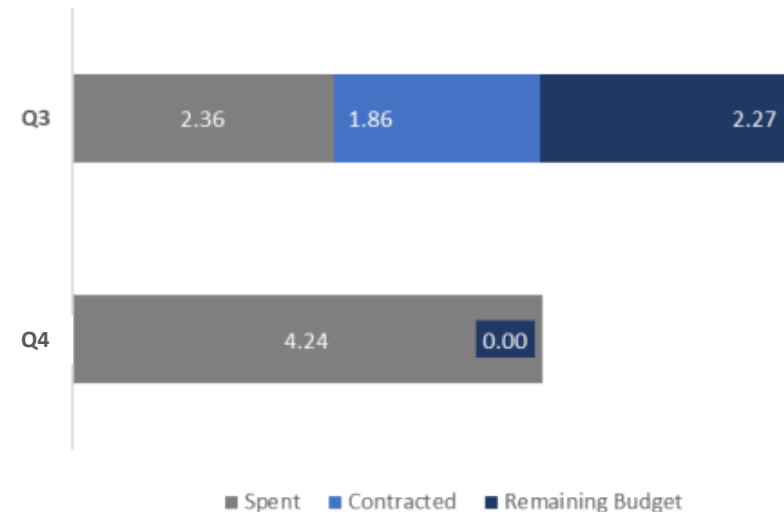
Several projects have expanded their delivery into next year, resulting in additional carry forwards. The fourth quarter has seen further progress in the delivery of New and Upgrade Projects.

- 16 further projects have reached practical completion in this quarter, namely: Flinders Street Indented Accessible Car Park (Hendercare), North Adelaide Golf Course Coaching Area Safety Upgrade, Greening Bentham, Dawkins Place street light upgrade, South Course Irrigation Flow & Salinity Meter , City of Music Laneways - Paul Kelly, Contemporary Acquisitions for Civic Collection, Adelaide Cricket Club Clubroom - New Security Screens, Pro Shop Speedy Oven, High End Laptops for Spatial Support Team, Place of Reflection, Smart Streetscape Irrigation project, Smart Irrigation (Park Lands) Project, Traffic Signal safety upgrades (Lot 14 Gate 9, Pulteney St/South Terrace, Vic Sq/Wakefield St), Artificial Shading Canopy in Park 20 and Park 21W Playground and Planter Boxes for Greener City Streets
- Several new projects have been created during the quarter to respond to Council decisions or reflect Community needs: High end laptops for Spatial Support Team, Brougham Place Footpath Improvements & Greening, North Terrace / Station Road Footpath Upgrade , Pro Shop Speedy Oven, South Course Irrigation Flow and Salinity Meter, and Kerbing - Hutt St/South Terrace Stormwater

Expenditure Summary :

The annual forecast expenditure has decreased by \$2.25M from the 22/23 Quarter 3 budget of 6.49M to a revised budget of \$4.24M. This is due to \$1.73M re-timing of the various projects into next year and \$0.60M savings releases from projects and re-allocated to Major projects offset by an increase in the renewal component of mixed funded projects of \$0.08M.

2022/23 Expenditure Summary (\$ Millions)



New and Upgrade

The following tables provides a financial summary of the program by Service category.

Change Drivers

- ⌚ Retimed
- \$ Additional Budget
- \$ Savings
- N New Project

Service	2022/23						Impacted Projects
	Adopted Budget \$'M	Q1 Review \$'M	Q2 Review \$'M	Q3 Review \$'M	Preliminary Actuals \$'M	Quarterly Change \$'M	
Arts, Culture and Events	1.30	1.39	1.34	0.86	0.33	-0.53	⌚: Christmas Festival 23, City Activation Festoon Lighting, Public Art Programs, Reignite Adelaide \$: Christmas Festival 22 \$: City Activation Festoon Lighting
Community Planning and Development	1.70	1.78	1.78	0.19	0.18	-0.01	\$: Place of Reflection
Economic Planning and Growth	-	0.81	0.69	0.55	0.39	-0.16	⌚ : Adelaide Free Wi-Fi Electrical Works \$: ACMA New and Upgrade projects
Environmental Sustainability	1.20	1.31	1.30	0.73	0.43	-0.30	⌚: Climate Change Action Imitative Fund, Greener City Streets Program \$: Karrawira Pari Revegetation project
Information Management	-	-	-	0.04	0.07	0.03	N: High End laptops for Spatial Support team
Park Lands and Open Space	2.30	2.41	2.11	2.02	1.17	-0.85	⌚: Botanic Creek Catchment Water Courses Improvement, Skate Park CCTV and Greening, City Dirt Masterplan, Dogs on Leash, Hutt Road / Park Lands Trail Signalised Crossing, River Torrens Earth Retaining Structures, Installation of compliant handrailing \$: Design and Delivery of artificial shading canopy, Smart Irrigation of Park Lands project, Wattle grove Tree Planting
Parking	1.30	1.27	1.27	0.13	0.13	-	
Planning, Building and Heritage	-	0.01	0.01	0.01	-	-0.01	⌚: Town Hall Complex improvements
Property Management and Development	2.40	0.72	0.69	0.73	0.30	-0.43	N: Pro Shop Speedy oven ⌚: Central Market Arcade options \$: Adelaide Cricket Club-New Security screens
Resource Recovery & Waste Management	0.3	0.35	0.35	0.21	0.10	-0.11	⌚\$: Resource Recovery Strategy & Action Plan
Sports and Recreation	2.05	2.05	0.25	0.25	0.20	-0.05	N: South Course Irrigation flow and salinity meter ⌚: Mini Golf within North Adelaide Golf Course, Strangways Terrace Golf Carpark upgrade \$: New Golf carts at North Adelaide Golf course, North Adelaide Golf course coaching area safety upgrade
Streets and Transportation	1.10	1.46	1.52	0.77	0.72	-0.05	\$: Smart Irrigation of Streetscape projects, N: North Terrace/Station Road footpath upgrade, Kerbing – Hutt Street/South Terrace stormwater \$: Flinders Street Indented Accessible Car Park, Traffic Signals safety upgrades, Sparkke bollards ⌚: Wakefield Street Improvements, Hutt Street & South Terrace Stormwater Improvements, Field Street Streetscape Upgrade, Support for CBD greening, Stafford Street Public Lighting Upgrade, North Adelaide Stormwater improvements, Kingston Terrace East stormwater improvements, Kerbing – Hutt Street/South Terrace stormwater, Flinders Street streetscape improvements
Total	13.70	13.56	11.31	6.49	4.02	-2.25	

New and Upgrade

The following tables provide further details on each project and a current status update*.

Legend

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Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Arts, Culture and Events					
Christmas Festival Preparations	Implement this year's actions of the Christmas Festival Action Plan.	0.00 M	●	Build/ Construct	<ul style="list-style-type: none"> 2023 Christmas project. Order was placed with supplier end of June. Delivery due end of October
City Activation - Festoon Lighting	Create interesting spaces across our city through lighting.	0.02 M	▲	Plan/ Design	<ul style="list-style-type: none"> Project Team is finalising concept options to enable a decision to move forward with detailed design in the next quarter.
Illuminate Adelaide Public Artwork (2 sub-projects)	Commission a permanent light-based public artwork.	0.09 M	▲	Plan/ Design	<ul style="list-style-type: none"> Following, Council decision the proposed artworks for Light Square and Melbourne Street have been deferred. Council noted that potential future light-based public artwork commissions will be presented to the Public Art Round Table for consideration.
Public Art 21-22 (5 sub-projects)	Deliver a range of public art capital projects that will surprise, delight and attract people and contribute to the development of Adelaide as the premier international arts market.	0.02 M	●	Build/ Construct	<ul style="list-style-type: none"> Capital funding carried forward from 21-22 for the completion of Public Art projects in progress, including The Angels: Adelaide City of Music Laneway, portraits for Auntie Shirley Peisley and Ipparityi for the Women in the Chamber Project, and artwork in Bentham St as part of Market to Riverbank.
Public Art Action Plan - Capital Projects (5 sub-projects)	Deliver a range of public art capital projects that will surprise, delight and attract people and contribute to the development of Adelaide as the premier international arts market.	0.04 M	●	Plan/ Design	<ul style="list-style-type: none"> Funding has been allocated for artwork for Paul Kelly: City of Music Laneway, decommission of Sculpture for Hire program, the portraits of Mary Lee and Catherine Helen Spence for the Women in the Chamber project, and the contemporary art acquisitions for the Civic Collection.
Reignite Adelaide - East End Festival and Event Place Retractable Bollards*	The installation of strategically placed automated street bollards (Ebenezer Place, Vardon Avenue and Rundle Street) to enable local businesses, events and festivals to temporarily close-off and activate key locations in the East End.	0.16 M	▲	Build/ Construct	<ul style="list-style-type: none"> Project works now completed.

12 projects completed and have been removed from the list: Mistletoe Park /Tainmuntilla (Park 11) Park Lands biodiverse and water sensitive gateway and urban address project (CCAIF), New Golf Cart at North Adelaide Golf Course, Wattle Grove Tree Planting and War Memorial, Halifax Street Project, Kodo Apartment Tree Replacement and Sparkke Bollard, Christmas Festival 22, New Teams Room Equipment, Brown Hill Keswick Creek Stormwater Management Plan, CLC - Security Door installations on all levels, New Golf Cart at North Adelaide Golf Course and Hindley Street.

* Grant funding associated with project

New and Upgrade

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Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Community Planning and Development					
Place of Courage / Spirit of Woman (Park 27)	The Place of Courage commemorative artwork set into an integrated landscaping intended to raise awareness about the impact of domestic and family violence.	0.01 M	▲	Plan/ Design	<ul style="list-style-type: none"> • Spirit of Woman intend to create and donate this memorial through mixed funding from Council, State Government and private fundraising. City of Adelaide has been providing project support throughout the process to Spirit of Woman and has provided \$25,000 funding for the Concept Design phase which has concluded. • Spirit of Woman has selected a preferred Concept Design and Artist team for the Place of Courage in Bonython Park and are now planning towards the next stages of the project including detailed design, fundraising and submission to Council.
Place of Reflection*	The creation of a Place of Reflection in Rymill Park/ Murlawirrapurka honouring the Aboriginal Stolen Generation. Co-funded through the Stolen Generation Reparations Fund and supported by Arts SA.	0.18 M	●	Practical Completion	<ul style="list-style-type: none"> • Practical completion was issued on Friday, 30 June 2023, The Arts and Reconciliation Teams are working hard towards the launch of the memorial.
Southwest Community Centre	To purchase a new property for the Adelaide South- West Community Centre based on the Gross Floor Area (GFA) of the previous premises at Sturt Street and establish this as a staffed facility run by Council.	0.00 M	●	Plan/ Design	<ul style="list-style-type: none"> • A property that meets the criteria and is within budget is not currently available in the market. The administration continues to monitor the market for opportunities.

* Grant funding associated with project

New and Upgrade

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Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Economic Planning and Growth					
Adelaide Free Wi-Fi Electrical Works	Electrical works to complete the rollout of the Adelaide Free Wi-Fi project	0.11 M	●	Build/ Construct	<ul style="list-style-type: none"> Electrical upgrades to poles for the provisioning of Wi-Fi access points delivered as part of the Adelaide Free Wi-Fi project.
ACMA New and Upgrade Projects	Upgrade program including the installation of new grease arrestor, additional heating to the dining areas, a new customer toilet block, enhancements along the Grote Street frontage, a new cool room and construction of a pop-up stall to allow casual leasing within ACMA, WiFi project and reinforcement of Federal Hall Grote Street & Gouger Street mezzanines	0.28 M	●	Build/ Construct	<ul style="list-style-type: none"> Cool room – Investigation has been completed, no suitable location can be agreed to, project to be closed out. <p>All other works complete</p>
Environmental Sustainability					
Brougham Place Footpath Improvements & Greening*	Footpath Improvement and Greening of Brougham Place	0.00 M	●	Plan/ Design	<ul style="list-style-type: none"> Project is funded by LRCI Design is 70% complete. Sprutt to complete drawing. Contractor procurement to commence Late July 2023. Construction works expected to commence in October - November 2023.
Climate Change Action Initiative Fund (4 sub-projects)	Support the delivery of Council's Carbon Neutral Strategy and Action Plan.	0.12 M	●	Plan/ Design	<ul style="list-style-type: none"> At the end of 22/23FY, 14 Smart Water Meters were installed and a further 25 scheduled for deployment in the Adelaide Park Lands to monitor water use at public amenities and major event spaces. The CoA Nursery was investigated for options to increase the use of recycled water with concepts plans completed and detailed design commencing to install a standpipe to fill water carts and convert irrigation systems.

* Grant funding associated with project

New and Upgrade

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Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Environmental Sustainability					
Green City Streets Program (10 sub-projects)	The Green City Streets Program will be dedicated to greening of specific CBD streets based on heat and tree canopy mapping put together through joint state and local government investigations. This program is part of proposed initiatives in partnership with State Government through Green Adelaide.	0.24 M	●	Plan/ Design	<ul style="list-style-type: none"> • The following streets will be progressing with greening to procurement: Ada Street Charlotte Street Gray Street Hamilton Place Tapley Street Walter Street Wyatt Street South Brougham Place Cairns Street
Karrawira Pari / River Torrens Restoration and Nature Space project	<p>The purpose of the project is to implement a Karrawirra Parri Restoration / River Torrens Restoration and Nature Space that:</p> <ul style="list-style-type: none"> • Contributes to improving water quality and ecological health in Karrawirra Parri (Torrens River) and Torrens Lake. • Enhances biodiversity in Karrawirra Parri and Torrens Lake. • Increases social, cultural, tourism and recreational activities, particularly with respect to connection to nature and local biodiversity. • Improves amenity of the Torrens Lake. <p>Stage 1 of the project is focused on the design and feasibility requirements of reintroducing aquatic vegetation into Karrawirra Pari in line with the Project Design Objectives and in a way that compliments and supports existing river uses and characteristics where necessary.</p>	0.04 M	●	Design Only	<ul style="list-style-type: none"> • Concept design completed, pending cultural Kurna engagement and confirmation of detail design and construction fund to proceed.

New and Upgrade

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Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Information Management					
High end laptops for Spatial Support Team	Replacement of current devices within the SST with high end devices to ensure efficient and effective delivery of spatial services to the organisation.	0.03 M	●	Practical Completion	<ul style="list-style-type: none"> • Project complete
Parking					
Replacement of UPark Car Park Management System	Replace and upgrade outdated hardware and software	0.13 M	●	Build/ Construct	<ul style="list-style-type: none"> • Replacement of ageing Car Park Management System (CPMS) hardware within the car parks is complete including new Automatic Number Plate Recognition technology. • Implementation of complementary new / upgrade elements of the parking solution is progressing. • The technical solution to provide online validated parking capability is in the final stage of testing. Further solution upgrades are in progress, including new test facilities to play a key role in software and other system enhancements in FY23/24 and beyond.
Park Lands and Open Space					
Botanic Creek Catchment Water Courses Improvements	Improve stormwater quality and provide a water source to Rymill Lake	0.15 M	●	Plan/ Design	<ul style="list-style-type: none"> • Design Consultants are 90% through investigation stage. Once complete Tonkin will be able to investigate feasibility of diverting low flow from Burnside to East Tce where it will be treated and released into the Botanic Creek. • Project Team will engage with consultant to undertake design services for the renewal of bridges in Park 13 & 15.
City Dirt Master Plan (Detailed Design)	Following the endorsed Master Plan and concept design works undertaken in 20/21 and 21/22, deliver detailed design and updated cost estimates for key safety, accessibility and amenity improvements to the BMX facility in Park 20.	0.00 M	▲	Design Only	<ul style="list-style-type: none"> • City Dirt Masterplan design drawings are underway to consider the entire site.

New and Upgrade

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Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Park Lands and Open Space					
Design and Delivery of Artificial Shading Canopy in Park 20 and Park 21W Playground	Council has made the decision on 9th August to implement artificial shading canopy and additional tree planting in both Princess Elizabeth Playground and the Glover Playground. In response to this decision, requesting a new capital project to conduct detailed design and then to implement artificial shading structure as well as additional tree planting in both playground	0.09 M	●	Practical Completion	<ul style="list-style-type: none"> • Project completed. E-news posted to intranet.
Dogs On Leash Signage	<p>Council Decision</p> <p>That Council: In order to protect much-welcomed native waterfowl:</p> <ol style="list-style-type: none"> 1. The area inside Victoria Park/Pakapakanthi (Park 16) that is known as the South-East Wetlands, be designated as 'Dogs on leash at all times.' 2. Asks administration to install appropriate signage at every entrance to the wetlands 3. Write to Kadaltilla asking them for advice in relation to the implementation of this strategy. 	0.00 M	●	Build/ Construct	<ul style="list-style-type: none"> • Dogs on Leash signage is currently in manufacture, with signage installation due in September. 2023.
Hutt Road / Park Lands Trail Signalised Crossing	Installation of a new signalised pedestrian and cyclist activated crossing adjacent the Park Lands Trail on Hutt Road, to be delivered in conjunction with the Hutt Road Entry Statement Project	0.02 M	▲	Design Only	<ul style="list-style-type: none"> • Proposal to install raised safety platform with cyclists/pedestrian actuated crossing with traffic signals. Currently developing the design in consultation with DIT Will be constructed in conjunction with Z110 Hutt Street Entry Statement from FY23/24.
Installation of compliant handrailing to Weir 3 Footbridge	Improve access and safety across the Torrens River	0.10 M	●	Build/ Construct	<ul style="list-style-type: none"> • Works complete.

New and Upgrade

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Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Park Lands and Open Space					
River Torrens / Karrawirra Pari Lake Earth Retaining Structure	Construction of retaining structures to stabilise the area near the University Footbridge	0.28 M	●	Build/ Construct	<ul style="list-style-type: none"> Contractor engaged. Works commenced on site.
Skate Park CCTV and Greening (LRCI)	Improve safety and user amenity of the City Skate Park by installing CCTV and greening aspects.	0.28 M	●	Build/ Construct	<ul style="list-style-type: none"> Network update is proceeding, when completed upgrade cameras to selected units.
Smart Irrigation of Park Lands Project	Implement smart irrigation systems to more accurately dispense water in our Park lands at a reduced cost	0.04 M	●	Practical Completion	<ul style="list-style-type: none"> Project completed, works included 40 parks meter and water features.
Planning, Building and Heritage					
Town Hall Complex Improvements	Investigate opportunities to improve community access to the Town Hall.	0.00 M	●	Design Only	<ul style="list-style-type: none"> Scope of works being determined with Adelaide Town Hall.
Property Management and Development					
Adelaide Cricket Club - New Security Screens	Installation of new security screens at Adelaide Cricket Club Clubroom - Park 23 (Leased Property).	0.02 M	●	Practical Completion	<ul style="list-style-type: none"> Project Completed
Central Market Arcade Options	Progress the Central Market Arcade Redevelopment with project development partner, ICD Property.	0.29 M	●	Build/ Construct	<ul style="list-style-type: none"> Main demolition and construction works commenced late May 2023. To enable the works, changes within the site and surrounding area have been undertaken.
Pro Shop Speedy Oven	Purchase and installation of a new speedy oven in the Golf pro shop.	0.01 M	●	Practical Completion	<ul style="list-style-type: none"> Project complete

New and Upgrade

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Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Resource Recovery and Waste Management					
Resource Recovery Strategy & Action Plan 2020-2028	Implement the Strategy and Action Plan to improve the management of organics, recycling and waste.	0.10 M	▲	Plan/ Design	<ul style="list-style-type: none"> Infrastructure to support resource recovery in Rundle Mall has been delivered. CoA internal resource recovery bins delivered as strategic project.
Sports and Recreation					
Mini Golf within North Adelaide Golf Course	Subject to engagement and business case development, construct a fairway style mini golf course	0.04 M	▲	Plan/ Design	<ul style="list-style-type: none"> Business case, design principles and design tender documents complete ready to go to market. Council decision to endorse business case and broader project will occur in August 2023. Overall status Amber due to uncertainty on Council support which may impact scope and timing of delivery.
North Adelaide Golf Course Coaching Area Safety Upgrade	Following concerns raised regarding balls going onto and across Strangways Terrace alternate options for the coaching area have been reviewed. Change the existing area for coaching from long game play to short game was considered the most beneficial. This will result in the development of a new practice green and chipping green/facility.	0.13 M	●	Practical Completion	<ul style="list-style-type: none"> Project complete - coaching area now open to public.
South Course Irrigation Flow and Salinity Meter	Installation of a flow meter and salinity monitor for the South Course Irrigation system.	0.01 M	●	Practical Completion	<ul style="list-style-type: none"> Project complete
Strangways Terrace Golf Carpark Upgrade	Develop designs to improve carpark access	0.02 M	▲	Design Only	<ul style="list-style-type: none"> External consultant have started concept designs. Feasibility & Concept Designs to be undertaken for the North Adelaide Golf Course Carpark to consider the existing carpark and optimizing the carpark's current layout. Consultation to be undertaken following concept design.

New and Upgrade

Legend

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Streets and Transportation					
Field Street Streetscape Upgrade (Construction)	Streetscape upgrade of Field Street to increase overall amenity through increasing footpath widths, improving pedestrian facilities, calming vehicular traffic, installing new street trees and providing increased outdoor dining opportunities.	0.05 M	●	Build/ Construct	<ul style="list-style-type: none"> • Detailed Design for Field Street Completed • Project ready for Procurement.
Flinders Street Indented Accessible Car Park	Provide compliant accessible car parking outside Hendercare	0.09 M	●	Practical Completion	<ul style="list-style-type: none"> • Project completed.
Flinders Street Pedestrian Crossing Improvements (Adjacent Pilgrim Lane)	Improved pedestrian crossing facilities on Flinders Street at the Pilgrim Lane crossing through installing kerb protuberances and increasing the pedestrian refuge size (Council decision ID 19708 – 8 Oct 2019)	0.00 M	◆	Design Only	<ul style="list-style-type: none"> • Project was dependant on decisions regarding the East West Bikeway. Guidance from Council will be sought.
Flinders Street Streetscape Improvements and Greening	Investigate and develop a concept design from Pulteney Street to Hutt Street	0.06 M	●	Design Only	<ul style="list-style-type: none"> • Flinders St will commence Community consultation in July/ August to seek feedback on Concept Options for Flinders Street. • Following consultation, project team will commence detailed design in 23/24
Frome Street Footpath Upgrades	Continue the whole of street approach to the flagstone pavers along Frome Street between North Terrace and Rundle Street, in conjunction with the North - South Bikeway	0.00 M	●	Plan/ Design	<ul style="list-style-type: none"> • Design Documentation finalised - works to be delivered as part of the Frome Bikeways Project. • Procurement expected to take place in late July 2023 depending on completion of hold points.
Hutt Street & South Terrace Stormwater Improvements	Investigate and develop a concept for the design of stormwater improvements	0.06 M	●	Design Only	<ul style="list-style-type: none"> • Consultant has been engaged to complete an updated stormwater model. Currently undertaking options analysis to confirm the most optimal stormwater management solutions.

New and Upgrade

Legend

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Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Streets and Transportation					
Kerbing - Hutt St/South Tce Stormwater	Cost estimate of raising the kerb levels to improve the level of flood protection to St Andrews Medical Centre. This is so that if a decision is made to progress with the localised solution, the works will be delivered in conjunction with Entry Statement (construction in FY23/24).	0.00 M	▲	Design Only	<ul style="list-style-type: none"> Feasibility study on raising footpath levels to reduce above floor flooding to continue in Q1.
Kingston Terrace East Stormwater Improvements	Investigate and design Stormwater Improvements	0.02 M	●	Design Only	<ul style="list-style-type: none"> Kingston Terrace concept options Yoursay engagement is now complete. Detailed design to commence in 23/24
Lighting and Electrical New/Upgrade works	Continuation of Lighting and Electrical New/Upgrade Project	0.04 M	●	Build/ Construct	<ul style="list-style-type: none"> Project completed
Main Street Revitalisation Projects - Improvement plans and Activation plan	Main Street revitalisation projects - key priority areas Hutt, Hindley, Melbourne and O'Connell Streets, Gouger St, Grote St. This project focuses on the master plans for each street - including the updating of AMP's, Adelaide Design Manual, activation plans etc.	0.02 M	●	Plan/ Design	<ul style="list-style-type: none"> Business Plan & Budget (BPB) 23/24 has been endorsed by Council to progress with Main Streets, these projects will now be progressed into a design and construction model to deliver on the outcomes for each of the Main Streets identified.
North Adelaide Stormwater Improvement	Concept design works to reduce flood risks in North Adelaide	0.00 M	●	Plan/ Design	<ul style="list-style-type: none"> Modelling of the stormwater at catchment 13 is completed, Technical Services is working on the report to elaborate the stormwater upgrade for this project. The design will commence during 23/24.
North Terrace / Station Road Footpath Upgrade (Construction)	Footpath Upgrade at the North Terrace / Station Road Intersection, to complement upgrade works previously complete on North Terrace outside the Casino and Train Station Footpath as well as internal works within Festival Plaza and Station Road.	0.01 M	●	Design Only	<ul style="list-style-type: none"> Delivery of Station Road entrance from North Terrace in sequence with Festival Plaza works.

New and Upgrade

Legend

- ◆ indicates that the project is no longer on track or budget.
- ▲ indicates that the project has risks that are being managed and may exceed budget or time.
- indicates that the project timeline, delivery and budget are on track

Project	Description	Q4 Review \$'M	Status	Stage	Status Update
Streets and Transportation					
Smart Irrigation of Streetscapes Project	Implement smart irrigation systems to more accurately dispense water in our Streets at a reduced cost	0.10 M	●	Practical Completion	<ul style="list-style-type: none"> Project completed, works include 105 street meters
Stafford Street Public Lighting Upgrade	Installation of new public lighting on Stafford Street, to ensure public lighting levels are maintained following decommissioning of private lighting. These works are considered business critical to ensure pedestrian and vehicle safety.	0.00 M	●	Design Only	<ul style="list-style-type: none"> Project currently in design phase. Design tenders received for evaluation
Stephens Street and Sanders Place Upgrade	Investigate and commence design works to improve pedestrian access, street amenity and traffic calming	0.00 M	●	Design Only	<ul style="list-style-type: none"> Stephens Street will commence with Stakeholder Engagement in July/ August to seek feedback from the Community on the proposed concept options for these streets. Detailed Design will commence following engagement to prepare designs for the street.
Support for CBD Greening*	CoA proposes to install 15-25 kerb inlets (WSUD) connected to porous wells into kerb and soil near existing street trees within our hottest CBD streets.	0.00 M	▲	Plan/ Design	<ul style="list-style-type: none"> Design is complete. Procurement to commence in late July 2023. following the community engagement minor tweaks are required to the design documentation. Appointment of Contractor expected in September. works to commence following engagement.
Traffic Signal safety upgrades (Lot 14 Gate 9, Pulteney St/South Tce, Vic Sq/Wakefield St)	Deliver pedestrian safety improvements to traffic lights at various locations.	0.03 M	●	Practical Completion	<ul style="list-style-type: none"> Frome Street/Lot 14 signals- Works completed. Wakefield Street/Vic square. - Works Completed Pulteney Street/South Terrace - Works Completed
Wakefield Street Improvements	Undertake concept and detailed design works for potential streetscape enhancements, including greening, improved pedestrian crossings and undergrounding of powerlines	0.12 M	●	Design Only	<ul style="list-style-type: none"> Wakefield St Concept Design is currently progressing through community engagement. Community engagement will close on 21st July 2023 to allow the project team to consider feedback for the next phase of design for Wakefield St.
West Pallant Project Steet Lighting	Install new CoA public lighting (in conjunction with West Pallant Renewal Project)	0.03 M	●	Plan/ Design	<ul style="list-style-type: none"> Proceeding with detailed design of streetscape enhancements and electrical (stobie poles) undergrounding following concept design approval.

* Grant funding associated with project

Renewals

Renewals are works of a capital nature that are replacing an existing asset like for like, or like for modern equivalent.

Quarter Summary

Progress has been made across all asset classes in the fourth quarter

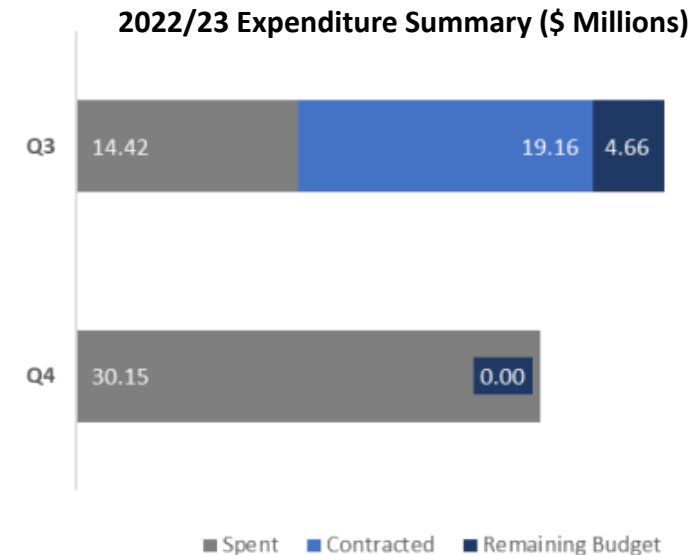
- 51 projects have achieved practical completion this quarter, this brings the 22/23 completion of projects to 112.
- 29 construction projects have commenced but will complete in 23/24
- 31 construction projects have been re-timed to 23/24 delivery
- 2 multi-year projects will deliver more than anticipated in 23/24

Movement of projects into and out of the Renewals program has resulted in a decrease in the overall number of projects by 56. This movement is reflected below:

- 48 projects deferred to future years,
- 16 projects cancelled or charges reversed as not capital spend,
- 8 new projects brought into the program

Expenditure Summary :

The annual forecast expenditure has decreased by \$8.12M from the approved 22/23 Q3 budget of \$38.24M to a revised budget of \$30.12M. This is due to \$7.41M of savings being released where funds were not expended this year as well as a reallocation of funds to the renewal component of a Major project of \$0.60M and the renewal component of mixed funded projects of \$0.08m.



Renewal Summary of Financial Changes

The following table shows a summary of asset class, budgets and financial changes for Renewal

Asset Class	2022/23					
	Adopted Budget	Q1 Review	Q2 Review	Q3 Review	Preliminary Actuals	Quarterly Change
	\$'M	\$'M	\$'M	\$'M	\$'M	\$'M
Bridges	-	0.19	0.20	0.31	0.07	0.24
Buildings	10.14	8.85	8.53	6.94	5.40	1.54
ICT Renewals	2.14	2.27	2.33	1.87	1.13	0.74
Lighting and Electrical	2.14	5.16	5.11	5.16	1.62	3.54
Park Lands Assets	1.84	2.72	2.72	2.80	1.83	0.97
Plant and Fleet	4.16	4.56	4.56	4.79	4.40	0.39
Traffic Signal	1.54	1.59	1.59	2.20	1.99	0.21
Transport	13.28	13.88	14.26	11.09	11.57	-0.48
Urban Elements	2.09	1.55	1.55	1.64	1.07	0.57
Water Infrastructure	1.57	1.66	1.79	1.44	1.04	0.40
Total	38.88	42.43	42.64	38.24	30.12	8.12

Renewals

The following tables provide further details on each asset renewal including recently completed works.

Asset Class	Description	Total Projects	Design Only	Plan/ Design	Build/ Construct	On Hold	Practical Completion	Recently Completed Works
Bridges	Investment in the Council's bridge infrastructure to ensure accessible and safe movement throughout the City for residents, visitors and the public	3	1		1		1	✓ Footbridge Rehabilitation Park 13 - BRD30
Buildings	General building renewals of ACC Corporation facilities	52	8	4	11		29	<ul style="list-style-type: none"> ✓ London Road Depot - Wash Down Bay Trade Waste Renewal ✓ Adelaide Aquatic Centre Sauna and Colonel Light Centre Turbo ✓ LRD workshops LED renewal ✓ Ramp modification NAGC Deck ✓ Town Hall Boiler Renewal ✓ Aquatic Centre - Boiler and Steam Room ✓ Gawler UPark Façade ✓ Installation of Reflux Valves at Southwest Sewer Connection ✓ Installation of Reflux Valves at Southeast Sewer Connection ✓ Installation of Reflux Valves at Northeast Sewer Connection ✓ Shop 3 Wyatt St - Base Build Renewal
ICT Renewals	Renewal of computer systems, communication systems, software and hardware owned, used or licensed by the Council for the purposes of information management	6					6	<ul style="list-style-type: none"> ✓ Network Connectivity ✓ Server Replacement and Cloud Infrastructure 22-23 ✓ Network Connectivity & Security 22-23 ✓ PC and Laptop Replacement 22-23 ✓ Central Market cable renewals
Lighting and Electrical	Lighting and Electrical renewals to support a safe, secure and continuous service	17	2	1	7		7	<ul style="list-style-type: none"> ✓ Halifax Street - east of Hutt Street Lighting ✓ Angas Street Lighting ✓ Electrical underground conduit and switchboards - minor works
Park Lands Assets	Ensures that landscape features and green infrastructure located within our Park Lands are actively managed giving consideration to legislative requirements, environmental performance, community expectation and safety	12			8		4	<ul style="list-style-type: none"> ✓ Irrigation Renewal ✓ Park 6 Playground Softfall, Footpath and Landscape Renewal ✓ Streetscape Renewal

Renewals

Asset Class	Description	Total Projects	Design Only	Plan/ Design	Build/ Construct	On Hold	Practical Completion	Recently Completed Works
Plant and Fleet	Replacement of major plants and fleet assets to ensure safe and sustainable services by optimising the use of our plant and fleet assets	4			2		2	✓ Renewal Commercial Assets ATH - Trestle Tables
Traffic Signal	Investment in Traffic Signal infrastructure to ensure accessible and safe movement throughout the City	2	1		1			
Transport	Essential roadworks to ensure we continue to provide a safe, efficient and accessible road and pathway network	108	44	5	25		34	<ul style="list-style-type: none"> ✓ Footpath Renewal - Sir Edwin Smith/Kermode Intersection ✓ Road Resurfacing - Wakefield/Hutt Intersection ✓ Road Resurfacing - Nelson Place - Carrington Street to Dead End ✓ Road Resurfacing - Nelson Street - Carrington Street to Dead End ✓ Grenfell Street bus stop tactile refurbishment ✓ Heavy Patching - Jeffcott Street - Barton Terrace West to Wellington Square ✓ Heavy Patching - Montefiore Road - War Memorial Drive to Jeffcott Street ✓ Footpath Resealing - Park 12 South Bank Apollo Place Project ✓ Road Heavy Patching Program ✓ Palmer Gardens (Brougham Pl to Penn. Tce, footpath) ✓ Footpath Renewal - Park 12 / Torrens Parade Grounds ✓ Franklin Street Project (Bowen Street to #133 Franklin) ✓ Leigh Street Footpath Rehabilitation ✓ Elder Park Project ✓ Road Resurfacing - McHenry Street - Gawler Place to Dead End
Urban Elements	Program of renewal works to ensure the provision of safe, accessible, clean and well-maintained Urban Elements suite of assets for delivering the quality services to the community	42	3	1	15		23	<ul style="list-style-type: none"> ✓ BBQ Renewal - Various locations ✓ North Adelaide Soldiers Memorial - Park 10 - restoration ✓ The Apron - Ebenezer Place - restoration ✓ Bike Rack Renewal - Various locations ✓ Bin Renewal - Various locations ✓ Bird bath - Hurtle Square restoration ✓ Fence & Gate Renewal - Various locations ✓ Flagpole Renewal ✓ Parking Machine Renewal - Various locations ✓ Planter Box Renewal - Various Locations ✓ Public Art Refurbishments 21/22
Water Infrastructure	Program of works dedicated to renewal of various water infrastructure asset components	14	4		4		6	✓ Vaughan Place Stormwater

Renewals

Top 5 projects (listed in order of budget spend) are provided in the table below.

Legend

- ◆ indicates that the project is no longer on track or budget
- ▲ indicates that the project has risks that are being managed and may exceed budget or time
- indicates that the project timeline, delivery and budget are on track

Project	Q4 Review \$'M	Status	Stage	Status Update
Currie-Grenfell Strategic Rehabilitation Project	3.10 M	●	Build/ Construct	<ul style="list-style-type: none"> Road pavement works expected to be undertaken in April through to August 2023.
Plant and Fleet Replacement Program	3.02 M	●	Practical Completion	<ul style="list-style-type: none"> Replacement program largely completed with some adjustments where items were unable to be supplied due to market interruptions. Some items were brought forward from 2023/24 program. 2023/24 program will be balanced by receipt of items ordered in the 2022/23 Financial Year.
Morphett Street Project (Gouger to Whitmore & Waymouth To Franklin)	2.98 M	●	Practical Completion	<ul style="list-style-type: none"> Project completed.
Traffic Signals 22-23	1.99 M	●	Build/ Construct	<ul style="list-style-type: none"> This Project is for the rolling renewal of City of Adelaide aging Traffic Signals infrastructure. Works has progressed with the majority of the program has been completed and the remainder is on track for completion by Q1 2023/24. Remaining intersection to be upgraded - Grenfell Street/Gawler Place has commenced in July. This was delayed due obtaining access works permits to trench near SAPN High Voltage cables.
Gawler UPark Renewals	1.76 M	▲	Build/ Construct	<ul style="list-style-type: none"> SEALING: All works completed. Practical Completion to be issued once warranties provided. FACADE: All works completed. Practical completion issued June 2023. Outstanding defects: Remaining Core Holes and replacement of 4 removed panels.



Strategic Projects

Strategic Projects

The following tables provides a financial summary of Strategic Projects

Project	2022-23 Budget					
	Adopted Budget \$'M	Q1 Review \$'M	Q2 Review \$'M	Q3 Review \$'M	Preliminary Actuals \$'M	Q4 Review Changes \$'M
88 O'Connell Project	0.05	0.05	0.05	0.05	0.05	-
ADLocal (Small Business Promotion Campaign)	-	-	0.14	0.14	0.05	0.09
Adelaide Zero Project	0.03	0.03	0.03	0.16	0.14	-0.02
Carbon Neutral UPark Investment	0.03	0.03	0.03	0.03	0.01	-0.02
City Activation (Splash)	0.71	0.71	0.71	0.71	0.68	-0.03
Climate Risk Infrastructure Exposure Actions	0.61	0.61	0.61	0.61	0.53	-0.08
Community Civic Education Program – Trial	0.08	0.08	0.08	0.08	-	-0.08
CreaTech*	-	-	0.30	0.30	0.30	-
Cultural Infrastructure Feasibility Study	-	-	-	-	0.05	0.05
Cultural Mapping of the Adelaide Park Lands	0.05	0.05	0.05	0.05	0.05	-
Cycling Strategy	0.06	0.06	0.06	0.06	0.02	-0.04
Deliver next generation Adelaide Free Wi-Fi network as part of the Adelaide City Deal*	1.97	1.97	1.97	1.97	2.32	0.35
Destination Adelaide promotion	0.30	0.30	0.30	0.30	0.30	-
Develop Conservation Management Plans for Council's Heritage Assets	0.2	0.20	0.20	0.20	0.08	-0.12
Develop the City Plan*	0.10	0.10	0.10	0.10	0.23	0.13
Digital Marketplace	-	-	0.22	0.22	0.29	0.07
Events Infrastructure Incentive Scheme	-	-	-	-	0.05	0.05
Historic and civic archive management	0.02	0.02	0.02	0.02	0.02	-
Interstate and Intrastate Visitor attraction campaigns	0.25	0.25	0.25	0.25	0.25	-
Mainstreets and Laneway Revitalisation Grants*	0.20	0.20	0.32	0.32	0.31	-0.01

Strategic Projects

The following tables provides a financial summary of Strategic Projects

Project	2022-23 Budget					
	Adopted Budget \$'M	Q1 Review \$'M	Q2 Review \$'M	Q3 Review \$'M	Preliminary Actuals \$'M	Q4 Review Changes \$'M
Mainstreets Revitalisation	0.05	0.05	0.05	0.05	-	-0.05
Marketing for new and existing programs	-	-	0.18	0.18	0.15	-0.03
Marketing – Reignite	-	-	-	-	0.18	0.18
New Council Member Training	0.04	0.04	0.04	0.04	0.03	-0.01
Progress the Strategic Property Review	0.15	0.15	0.15	0.15	0.20	0.05
Resilient Flood Planning*	3.10	3.10	3.10	3.10	1.10	-2.00
Resource Recovery Strategy & Action Plan 2020-2028	0.69	0.69	0.69	0.69	0.93	0.24
Review Adelaide Oval Event Parking	0.03	0.03	0.03	0.03	0.05	0.02
Shopfront Improvement Grants	-	-	0.88	0.88	0.66	-0.22
Sponsorship - event expansion	0.50	0.50	0.50	0.50	0.23	-0.27
Sponsorship - major events	0.50	0.50	0.50	0.50	0.18	-0.32
Sponsorship - new events	0.24	0.24	0.16	0.16	0.32	0.16
State Government Safety and Wellbeing Taskforce	0.04	0.04	0.04	0.04	-	-0.04
Underground of powerlines	0.30	0.30	0.30	0.30	-	-0.30
Vacant Tenancy Revitalisation	-	-	0.17	0.17	0.07	-0.10
Welcome Adelaide	0.15	0.15	0.15	0.15	0.15	-
World Heritage listing bid for the City and Park Lands	0.05	0.05	0.05	0.05	0.01	-0.04
Previously Completed Projects						
Coordinate and deliver the 2022 Local Government General Election	0.46	0.46	0.46	0.46	0.35	-0.11
Sponsorship - city stimulus event funding	0.33	0.33	0.31	0.31	0.29	-0.02
Total	11.29	11.29	13.2	13.33	10.63	-2.52

Strategic Projects

The following table provides highlights for each strategic project.

Project	Description	Prelim Actuals \$'M	Status Update
Arts, Culture and Events			
City Activation (Splash)	Provide opportunities for the community and city users to connect through curated programs that attract people to the city	0.68	<ul style="list-style-type: none"> Activations held across Gouger, Grote, Leigh, Hindley, Hutt, Melbourne and O'Connell Streets and Light Square through Playbook Street Theatre performances (over 1,600 patrons), 'Unseen Event' (over 4,000 patrons), Winter Weekends and live music performances and street parties <i>Opportunity to learn from and expand new partnerships with creative companies and community organisations to deliver engaging, meaningful, and attractive activations across the City in 2023/2024</i>
Community Civic Education Program - Trial	Undertake a trial to provide information on the history of Council and the Adelaide Town Hall	-	<ul style="list-style-type: none"> Austin-Adelaide Sister City 40th anniversary display launched Display of a reproduction of the Uluru Statement of the Heart presented alongside Voice to Parliament events and activities <i>Youth Education investigations are continuing including an opportunity to liaise with the LGA to update their education materials for schools for sector consistency</i>
Cultural Infrastructure Feasibility Study	This Cultural Infrastructure Feasibility Study (the Study) aims to consolidate current knowledge and discourse on cultural infrastructure, to assist Council in its decision-making and prioritisation of funding and resources for both new and upgrade works.	0.05	<ul style="list-style-type: none"> Consultant Brief was developed, a call out to market resulted in Intermethod as the successful supplier. Internal workshop and series of stakeholder consultation sessions undertaken. Draft Cultural Infrastructure Feasibility Report commenced and in development
Events Infrastructure Incentive Scheme	This scheme forms part of a City Business Stimulus Program aimed at providing support for businesses impacted by COVID-19, including the significantly impacted event industry.	0.05	<ul style="list-style-type: none"> Supported eight (8) events occurring in the City and North Adelaide from 30 July 2022 to 30 June 2023.
Historic and civic archive management	Ensure conservation and restoration of historical and cultural significant archival and civic collection items	0.02	<ul style="list-style-type: none"> Digitised lantern slides are continuing to be uploaded to Archives image gallery
Mainstreets Revitalisation	Develop comprehensive plans for place revitalisation of priority Mainstreets - Hindley Street, Hutt Street, Melbourne Street and O'Connell Street	-	<ul style="list-style-type: none"> Hutt Street garden bed renewals and development of sweet treats festival Activations to leverage the Art Gallery of South Australia's Frida and Diego exhibition Streetscape works included planter bed renewals and artwork on electrical boxes Sweet Treat Festival (Hutt) held, Fashion Est retail activations (O'Connell) and planning work for Taste of O'Connell West End Heritage building lighting installations Ongoing community engagement including on local capital works projects (lane upgrades, bus-stops, wombat crossing) Hutt Street – Endorsed the extra leaf litter and graffiti cleaning Garden bed renewals for the northern end Development of Sweet Treats Festival

Strategic Projects

Project	Description	Prelim Actuals \$'M	Status Update
Arts, Culture and Events			
Mainstreets and Laneway Revitalisation Grants	Grant program, in partnership with the State Government, for property and business owners to improvements to their frontages and/or street front outdoor dining areas, on key Mainstreets.	0.31	<ul style="list-style-type: none"> Grant program was completed and included final grants for outdoor furniture at new Hindley Street Bar "Nearly", painting and new signage at Butter and Toast on Melbourne Street, and new bifold windows for Naughty Nanna's Cookies on Hutt Street
CreaTech	CreaTech is a grant scheme for creative activations in partnership with the State Government, to attract and support Creative and Digital Industries in developing activations in the City	0.30	<ul style="list-style-type: none"> Grant scheme was completed with works "The Cookie" (Central Market) and "ArtOfficial Truth Machine ATM-001" (Rundle Place) remained in situ up to June 30. Negotiated for both artworks to be presented at AVCon Events at the Adelaide Convention Centre in July 2023
Community Planning and Development			
Cultural Mapping of the Adelaide Park Lands	Build knowledge and identify future education and reconciliation opportunities for our Park Lands in partnership with our Kurna community and external cultural heritage experts	0.05	<ul style="list-style-type: none"> Web page content is being finalised alongside the planning for launch in Q2 2023/24
Adelaide Zero Project	Work with Government, homelessness, health and housing organisations to achieve Functional Zero Rough Sleeping in the city	0.14	<ul style="list-style-type: none"> Adelaide Zero Project continues to operate with this project funding, which will be continued to be funded in 2023/24
Community Safety			
State Government Safety and Wellbeing Taskforce	Support the implementation of the taskforce recommendations, including investigating opportunities for safe public spaces for people to connect with culture and socialise	-	<ul style="list-style-type: none"> Supported an extension of the Summer Response to support people from regional and remote communities who are vulnerable and sleeping in public spaces within the City of Adelaide Wirrarinathi / Park 23 in April 2023 Ongoing discussions with Department for Human Services Outreach team, Toward Home Alliance, South Australia Police and Drug and Alcohol Services South Australia on support for regional and remote visitors and temporary use of a Park Lands location <i>Opportunity to continue to support in 2023/24 the State Government Safety and Wellbeing Taskforce</i>

Strategic Projects

Project	Description	Prelim Actuals \$'M	Status Update
Economic Planning and Growth			
Deliver next generation Adelaide Free Wi-Fi network as part of the Adelaide City Deal	Ensure coverage of key areas and replace all underperforming meshed based access points with high-speed fibre optics	2.32	<ul style="list-style-type: none"> 250 out of 251 Access Points have now been installed, and 238 have reached practical completion of the project, the 13 remaining access points and full network commissioning is to be completed in Q1 2023/24
Destination Adelaide promotion	Promote Adelaide as a destination to work, invest, study and live	0.30	<ul style="list-style-type: none"> Developed and launched an investment prospectus "Invest Adelaide", alongside a digital-led campaign to target business leaders looking to expand their business, with a focus on the city's growth industry sectors <i>Opportunities exist to convert inquiries into discussions about establishing or growing in the Adelaide CBD. Risk is the tightening economic environment delaying decisions by firms on growth opportunities</i>
Interstate and Intrastate Visitor attraction campaigns	Work collaboratively with businesses to increase hotel stays in the city	0.25	<ul style="list-style-type: none"> ADL IS ON delivered, including Tourism Partnerships campaigns with Expedia's Wotif brand and Accor Australia. These campaigns promoted overnight stays in the city and support visitation to attractions, experiences and hospitality, resulting in over 28,000 room nights and over \$8 million in revenue Frida & Diego Citywide trail and Trip Advisor campaign <i>Opportunity to further distribute the ADL IS ON video asset for other organisations to use in their promotions</i> <i>Opportunity with Frida and Diego citywide trail to assess the resources used to execute the campaign balanced against the outcomes to consider using the same model to leverage future events or festivals and involve city businesses</i>
Sponsorship - new events	Attract and support new events/festivals	0.32	<ul style="list-style-type: none"> Two applications were awarded funding by the AEDA Board in Quarter 4 All events have concluded and approved funds were distributed prior to 30 June 2023
Sponsorship - major events	Support the growth of city based major events / festivals.	0.18	<ul style="list-style-type: none"> Contract negotiation and execution for 2022/23 continued throughout Quarter 4 18 events concluded with one event, Illuminate Adelaide, commencing on 30 June The 2023/24 Events and Festivals sponsorship program provided \$175,000 to support 5 events
Sponsorship - event expansion	Support the growth and expansion of existing city based events / festivals	0.23	<ul style="list-style-type: none"> All events have concluded and approved funds totalling \$228,000 were distributed prior to 30 June 2023 Three applicants acquitted in Quarter 4
Welcome Adelaide	Support growth of businesses and attract new workers to the city	0.15	<ul style="list-style-type: none"> The financial year target of 1,000 Welcome to Adelaide bags was exceeded by 231 new employees to the city from firms Canva and Mercer

Strategic Projects

Project	Description	Prelim Actuals \$'M	Status Update
Economic Planning and Growth			
ADLocal (Small Business Promotion Campaign)	ADLocal small business promotion campaign	0.05	<ul style="list-style-type: none"> The ADLocal content campaign commenced in January 2022 to showcase small businesses across the city. Three content styles featured more than 300 businesses until April 2023. Across the campaign, 569,000 organic views and 3,050,000 paid impressions were achieved
Shopfront Improvement Grants	A Shopfront Improvement Grant scheme grant of up to \$10,000 in value with a co-contribution of 20% from the applicant (\$700k).	0.66	<ul style="list-style-type: none"> Over 110 businesses completed projects with a combined value of more than \$1.1 million of which \$730,000 was an investment of Council funds. In Quarter 4, 36 projects were completed, with a combined total project cost of \$371,440 and an investment of \$238,000 of Council funds
Digital Marketplace	Fast track the Digital Marketplace delivered by AEDA (\$250,000) subject to a briefing to elected members.	0.29	<ul style="list-style-type: none"> 88 businesses have now been onboarded to the byADL marketplace The website has had more than 214,000 views since launch <i>There is an opportunity now to support the digital marketplace support small businesses in other ways on the byADL platform as Arcadier take on full responsibility of managing the platform</i>
Marketing for new and existing programs	Additional promotion for the Council's subsidiaries to promote new and existing programs	0.15	<ul style="list-style-type: none"> Program of works for 2022/23 completed AEDA sponsored the hosted media program at _SOUTHSTART Odyssey (an organisation/festival focused on design and innovation). 11 interstate media from high profile national and industry-specific outlets including The Australian, Innovation Aus and the Business News Australia experienced the event and published content related to _SOUTHSTART and Adelaide. The coverage from the hosted media generated 71 stories, an average audience per story of 33,865 and \$108,105 in national media coverage <i>Opportunities to improve website user experience, search engine optimisation to improve Google Search rankings, search engine marketing keyword opportunities and Email list consolidation, automation and personalisation</i>
Marketing – Reignite	Marketing campaign that demonstrated Councils proactive contribution to combatting the economic impacts of COVID, through sharing authentic stories of city recovery	0.18	<ul style="list-style-type: none"> Production of a long-term storytelling campaign (City Yarns), demonstrating how City of Adelaide's Reignite Adelaide initiatives have positively impacted the community. Ten videos produced and published, along with a magazine, interviewing members of the city community who were positively impacted through City of Adelaide support. 230,000+ video views on social media.
Vacant Tenancy Revitalisation	A program which gives opportunity for property owners and artists to creatively transform vacant shopfronts	0.07	<ul style="list-style-type: none"> Program completed for 2022/23. Works undertaken in 2022/23 include an Augmented Reality vinyl wrap on King William Street and are installation on Hindley Street

Strategic Projects

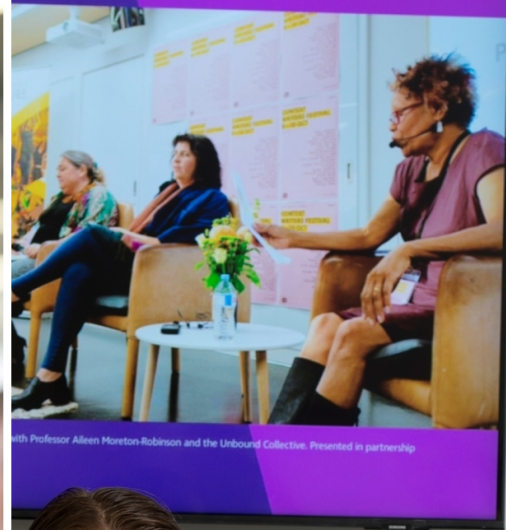
Project	Description	Prelim Actuals \$'M	Status Update
Environmental Sustainability			
Resilient Flood Planning	Implementing flood mapping component of Climate Change Action Plan	1.10	<ul style="list-style-type: none"> Contractors for Stage One (data capture, visual inspection and cleaning) have commenced and is progressing well. North Adelaide anticipated completion end of August. Adelaide estimated completion November Stage Two Stormwater Management Plan (SMP) brief under development and due to be out for tender in August Risk to delayed delivery due to delays with data capture. This risk will be managed by managing multiple engagements (Stages 1 and 2) simultaneously
Climate Risk Infrastructure Exposure Actions	Implement action plans to support Climate Change Adaptation	0.53	<ul style="list-style-type: none"> Climate Risk Infrastructure Exposure Actions continue to progress, the street tree audit is complete, and the park lands tree audit, urban greening strategy, building climate resilience assessments, and integrating climate risk assessments are underway
Corporate Services			
New Council Member Training	Support mandatory and necessary training for all Council Members following the November 2022 Local Government Elections	0.03	<ul style="list-style-type: none"> Members have completed all mandatory training currently required. It is noted that there will be a mandatory Council Member Leadership Session midterm.
Parking			
Carbon Neutral UPark Investment	Offer a unique carbon offset parking option for our community and offset greenhouse gas emissions	0.01	<ul style="list-style-type: none"> Works programmed for 2022/23 Completed. The Climate Action Plan 2022 – 2025 was unanimously endorsed by Council, including the action to certify the UParks as a carbon neutral service. The Low Carbon team finalised a panel arrangement for purchasing the City of Adelaide's carbon offsets, and purchased the organisation's carbon offsets for 2022/23. The submission for the UPark carbon neutral service will be prepared in Quarter 1 2023/24 for the October deadline. Market the socially responsible service offering to customers in the second half of 2023/24.
Review Adelaide Oval Event Parking	Review the effectiveness and outcomes of the Adelaide Oval Event Parking system	0.05	<ul style="list-style-type: none"> Review completed in June 2023. High level actions to be progressed include continuing the current approach, streamlining internal processes and ways to communicate parking changes with drivers, and more regular compliance monitoring of Event Parking controls

Strategic Projects

Project	Description	Prelim Actuals \$'M	Status Update
Planning Building and Heritage			
Develop the City Plan	Develop a plan for the growth and spatial development of our city over the next 10-15 years	0.23	<ul style="list-style-type: none"> Phase One of the City Plan project undertaken. Targeted stakeholder engagement is planned for the Quarter 1 of 2023/24 External conversations about City Plan and City of Adelaide's Strategic Plan are timed to ensure broad strategic planning informs the City Plan project
Develop Conservation Management Plans for Council's Heritage Assets	Progress the Heritage Strategy 2021-2036 to support heritage places and public assets	0.08	<ul style="list-style-type: none"> Stage One complete Stage Two funding was secured in 2023/24 Business Plan and Budget and will go out to market in Quarter 1 2023/24 for remaining heritage buildings
World Heritage listing bid for the City and Park Lands	Provide support towards the World Heritage listing bid which is a multi-year project being delivered through a partnership with Traditional Owners, the State Government, councils in the Mount Lofty Ranges and the City of Adelaide	0.01	<ul style="list-style-type: none"> The Tentative Submission for the World Heritage bid received formal support from Minister for Climate, Environment and Water as an important milestone for the project A new governance approach to the World Heritage tentative bid was established for implementation in 2023/24 <i>Meaningful engagement with First Nations people is an opportunity for truth telling around colonisation</i>
Property Management and Development			
88 O'Connell Project	Deliver 88 O'Connell project in North Adelaide including 164 apartments, retail, commercial and open space	0.05	<ul style="list-style-type: none"> Cranes have now been installed on-site and the basement works at 88 O'Connell are close to completion Apartment sales and pre-leasing of commercial tenancies are progressing The redevelopment of 88 O'Connell will act as a catalyst to revitalise the O'Connell Street precinct
Progress the Strategic Property Review	Implement site redevelopment, disposal and acquisition investigations including 211 Pirie Street site, former Bus Station site and Dunn Street car park	0.20	<ul style="list-style-type: none"> Renewal SA has been announced as the preferred proponent for the sale and redevelopment of the former Bus Station site. Contractual discussions between the City of Adelaide and Renewal SA are continuing. The redevelopment will mixed-use development including a civic centre building and 392 apartments (including 35% affordable housing) NEXTDC is progressing data centre construction at 211 Pirie Street Council endorsed extending the rental of 20 apartments at the Ergo Complex to current tenants at 75% of market rent A review of the Strategic Property Action Plan is underway requiring engagement with Council during the second half of 2023 <i>More broadly the Strategic Property Action Plan provides the opportunity to leverage strategic holdings for city wide benefit</i>

Strategic Projects

Project	Description	Prelim Actuals \$'M	Status Update
Resource Recovery and Waste Management			
Resource Recovery Strategy & Action Plan 2020-2028	Implement the Strategy and Action Plan to improve the management of organics, recycling and waste.	0.93	<ul style="list-style-type: none"> • Education program delivered in Rundle Mall to support the public place recycling stations. • Consultation with people living in five residential laneways was completed to understand challenges and opportunities for waste and recycling collection. • Work to underpin policy direction in relation to waste and resource recovery was undertaken • Noting program of works is a multi-year plan, several projects have been completed. Policy work and the laneways trial will continue into 23/24
Streets and Transportation			
Cycling Strategy	Implement the cycling strategy to improve and increase cycling opportunities in the city.	0.02	<ul style="list-style-type: none"> • The Cycling Strategy will now form part a new transport strategy to be developed in 2023/24
Underground of powerlines	Investigate and pilot a scheme for the undergrounding of power lines in small residential streets.	-	<ul style="list-style-type: none"> • Detailed design and consultation with South Australian Power Networks for the West Pallant Street Powerline Undergrounding Project is progressing



Financial Statements

Financial Summary

\$'000s	2022-23 Prelim*	2022-23 Quarter 3	Variance	Full Year 202-23 Budget (Adopted)	2022-23 Quarter 1	2022-23 Quarter 2	2022-23 Quarter 3
Income							
Rates Revenues	124,918	124,619	299	123,661	124,619	124,619	124,619
Fees and Charges	79,094	76,715	2,379	75,375	75,375	76,215	76,715
Grants, Subsidies and Contributions	7,696	9,787	(2,091)	10,907	10,907	9,787	9,787
Other Income	3,746	2,324	1,422	3,503	2,545	2,825	2,325
Total Income	215,454	213,446	2,008	213,446	213,446	213,446	213,446
Expenses							
Employee Costs	72,478	74,240	1,762	74,745	74,745	73,795	74,240
Materials, Contracts and Other Expenses	77,252	73,016	(4,236)	68,527	68,527	71,061	73,016
Sponsorships, Contributions and Donations	10,945	10,317	(628)	10,317	10,317	10,317	10,317
Depreciation, Amortisation and Impairment	52,287	54,864	2,577	57,264	57,264	57,264	54,864
Finance Costs	952	922	(30)	2,506	2,506	922	922
Total Expenses	213,914	213,359	(555)	213,359	213,359	213,359	213,359
Operating Surplus / (Deficit)	1,540	87	1,453	87	87	87	87
Capital Program							
Capital Expenditure on Renewal & Replacement of Existing Assets	36,157	45,201	9,044	46,889	53,447	50,114	45,201
Capital Expenditure on New and Upgraded Assets	21,123	26,441	5,318	53,136	52,739	44,155	26,441
Total Capital Expenditure	57,280	71,642	14,362	100,025	106,185	94,269	71,642
Amounts received for New and Upgraded Assets	6,695	11,749	(5,054)	14,932	22,622	11,535	11,749

2022-23 Preliminary Results

- The preliminary end of year operating position as at 30 June 2023 is an operating surplus of \$1.54 million, which is \$1.45 million better when compared to the Quarter 3 adopted budget of \$87,000 operating surplus for this period.
- Favourable operating income position of \$215.5m against a budget of \$213.5 million due to:
 - \$4.1 million increased fees and charges from the progressive recovery of income, offset by reduced income from the Central Market Arcade during construction (\$1.6m).
 - \$1.4 million increase in other income due to the unwinding of 88 O'Connell Street discount \$0.7 million, in addition to the reimbursement of fees from Events and private works \$0.7 million.
 - Reduced Grants, Subsidies and Contributions of (\$2.1) million due to the timing of the recognition of Resilient Flood Mapping project (\$3.1 million now 23/24), offset by additional \$1.1 million recognition of City Deal funding and early payment of Federal Grant \$0.2 million.
- Unfavourable operating expenditure of (\$0.6) million primarily due to:
 - Additional spend in resource costs of (\$0.4) million from temporary labour force backfilling in addition to an increase in employee provisions (\$1.2) million.
 - Additional spend in utilities (\$0.6) million, conversion of library books from assets to inventory (\$0.6) million, Event Reinstatements (\$0.6) million, Legal Services (\$0.5) million, maintenance (\$0.4) million, and WIP provision (\$0.3) million.
 - \$2.6 million of savings in depreciation of due to the recalculation of useful lives of Buildings as well as the impact of a number of capital projects continuing into 2023-24.
- The annual capital expenditure of \$57.3 million is \$14.4 million lower than the Quarter 3 adopted budget of \$71.6 million. 166 projects reached practical completion in 2022-23.
- Amounts received for new and upgraded assets of \$6.7 million was (\$5.1) million unfavourable due to the timing of the treatment and recognition of grant funding including (\$2.7) million City Deal funding (\$1.3 million recognised within operating income), and Paxton's Walk (\$0.4) million.
- As at 30 June 2023, Council had borrowings of \$7.5 million, and \$10.6 million in a short-term deposit in relation to grant income received in advance.

*Preliminary End of Year Results

Financial Indicators

A range of financial indicators have been included to support Council’s strategic decision making by comparing the financial sustainability, asset sustainability, liquidity and capacity to respond in the context of the Long Term Financial Plan (LTFP).

The table below provides information on the key financial indicators, and how Council is performing against those indicators.

Financial Indicator	Explanation	Target	2022-23 Adopted	2022-23 Q1	2022-23 Q2	2022-23 Q3	2022-23 Prelim*
Operating Surplus Ratio	Operating surplus as a percentage of operating revenue	0%-20%	0%	0%	0%	0%	0.7%
Net Financial Liabilities	Financial liabilities as a percentage of operating income	Less than 80%	10%	5%	5%	-4%	33%
Asset Sustainability Ratio	Expenditure on asset renewals as a percentage of forecast required expenditure in the asset management plans	90%-110%	90%	90%	97%	88%	74%
Asset Test Ratio	Borrowings as a percentage of total saleable property assets	Maximum 50%	12%	8%	12%	3%	2.5%
Interest Expense Ratio	Annual interest expense relative to General Rates Revenue (less Landscape Levy)	Maximum 10%	1.3%	1.4%	0.4%	0.4%	0.02%
Leverage Test Ratio	Total borrowings relative to General Rates Revenue (Less Landscape Levy)	Maximum 1.5 years	0.3	0.2	0.3	0.1	0.06
Cash Flow from Operations Ratio	Operating income as a percentage of Operating Expenditure plus expenditure on renewal/replacement of assets	Greater than 100%	107%	103%	102%	105%	102%
Borrowings	Total borrowings	Within Prudential Limits (\$149M in 2022-23)	37.8	28.1	37.9	9.9	7.5
			24%	17%	23%	6%	2.5%
Operating Position	Operating Income less Expenditure	\$2M - \$10M	0.1	0.1	0.1	0.1	1.5

*Preliminary End of Year Results

Treasury Reporting

The tables below present the debt and cash investment information as required by Council's Treasury Policy.

- Table 1 shows the borrowing facilities taken out by Council. Borrowings as at 30 June 2023 are \$7.519 million.
- Table 2 shows cash invested by Council. Investments at 30 June 2023 are \$10.633 million
- Table 3 provides the Prudential Limit Ratios as outlined in Council's Treasury Policy.

Borrowings Facility	Available	Interest Type	Interest Rate	Borrowings Amount as at 30 June 2023	Change since previous report	Maturity Date
LGFA CAD 554	\$30m	Variable	5.35%	7,519,000	7,519,000	16/12/2023
LGFA CAD 555	\$70m	Variable	5.35%	-	-	15/06/2033

* Note CAD facilities are flexible and allows Council to convert all or part of it into a fixed rate interest only loan for a maximum of 5 years.

Cash Investments	Available	Interest Type	Interest Rate	Investment Amount as at 30 June 2023	Change since previous report	Maturity Date
LGFA FT 61355	\$10.6m	Fixed	4.45%	10,632,901	10,632,901	15/09/2023

Prudential Limit Ratio	Comments	Limits	YTD Actual to June 2023
Interest Expense Ratio	Annual interest expense relative to General Rates Revenue (less Landscape Levy)	Maximum 10%	0.02%
Leverage Test	Total borrowings relative to annual General Rates Revenue (Less Landscape Levy)	Max 1.5 years	0.06
Asset Test	The percentage of total borrowings to Council's saleable property assets.	Max 50%	2%



Visitor
Information



Subsidiary Reports

Subsidiaries

Subsidiary Quarterly Reports are provided as attachments to this report.

Adelaide Central Market Authority (ACMA)

With over 70 traders under one roof, the Adelaide Central Market is one of the largest undercover fresh produce markets in the Southern Hemisphere, buzzing with life and colour all year round. The Adelaide Central Market remains Adelaide's premier food destination for multicultural cuisine and fresh produce.

Adelaide Economic Development Agency (AEDA)

Working closely with businesses, industry groups, state government agencies and other relevant organisations, AEDA delivers a range of programs designed to stimulate the city's economic growth with a focus on business growth, investment attraction, growing our visitor economy, residential growth, marketing the city as a whole and promoting Rundle Mall as Adelaide's premier shopping destination.

Kadaltilla / Adelaide Park Lands Authority

The City of Adelaide has long recognised the value of the Adelaide Park Lands to the city, state and its inhabitants. Since 2005 the Park Lands have received protection when the State Government passed the Adelaide Park Lands Act 2005 (SA). The Kadaltilla / Adelaide Park Lands Authority is principally an advisory body on Park Lands matters which also prepares the Adelaide Park Lands Management Strategy.

Brownhill and Keswick Creeks Stormwater Board

The Brown Hill Creek Stormwater Project has been a collaborative undertaking by the catchment councils to develop a Stormwater Management Plan (SMP). The scope and complexity of the plan are such that it could only be delivered effectively and efficiently by the five councils working collaboratively through a single entity. The Councils have therefore established the Brown Hill and Keswick Creeks Stormwater Board as a regional subsidiary to co-ordinate delivery of the SMP. Implementation of the plan will mitigate serious flood risks and help safeguard properties across the catchment.

